

Message

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**From:** Smeraldi, Josh [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7011C5F0ADAB4BDC860A26380510F40B-SMERALDI, J]  
**Sent:** 7/20/2020 11:23:45 PM  
**To:** Warner, Leonard [len.warner@wsp.com]; Sivak, Michael [Sivak.Michael@epa.gov]  
**CC:** Franklin, Elizabeth A CIV USARMY CENWK (USA) [Elizabeth.A.Franklin@usace.army.mil]; AccardiDey, AmyMarie [amymarie.accardi-dey@wsp.com]; Dudek Jr., Edward [ed.dudek@wsp.com]; Frederick, Jeffrey [jeffrey.frederick@wsp.com]; Goldstein, Kenneth [ken.goldstein@wsp.com]  
**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover  
**Attachments:** Riverside Final Feasibility Study Report 07172020 (EPA comments 072020)\_FINAL\_v2.docx

Hi Len,

Can talk really quick to walk you through the changes for the FS? See attached for the edits we need to make to the FS and below for edit to the cover letter. Don't worry about a redline version. We don't need it to finalize the FS at this point.

We also need to edit the cover page to:

Document completed by EPA based on work performed by Woodward by Curran, on behalf on PPG Industries, Inc.

Technical Review and Oversight for EPA performed by Louis Berger US, Inc, a WSP Company

Josh

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**From:** Warner, Leonard <len.warner@wsp.com>  
**Sent:** Monday, July 20, 2020 6:59 PM  
**To:** Sivak, Michael <Sivak.Michael@epa.gov>  
**Cc:** Franklin, Elizabeth A CIV USARMY CENWK (USA) <Elizabeth.A.Franklin@usace.army.mil>; Smeraldi, Josh <Smeraldi.Josh@epa.gov>; AccardiDey, AmyMarie <amymarie.accardi-dey@wsp.com>; Dudek Jr., Edward <ed.dudek@wsp.com>; Frederick, Jeffrey <jeffrey.frederick@wsp.com>; Goldstein, Kenneth <ken.goldstein@wsp.com>  
**Subject:** Re: Request to release Final FS for Riverside under Louis Berger/WSP cover

I'm here - call my cell if I don't reply promptly.

Sent from my iPhone

On Jul 20, 2020, at 6:47 PM, Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)> wrote:

Hang tight, everyone. WE have edits to the cover language, possibly the WSP letter, and perhaps FS text....

Michael Sivak

[sivak.michael@epa.gov](mailto:sivak.michael@epa.gov) | 212.637.4310 (desk) | 646.438.5237 (cell)

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**From:** Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>  
**Sent:** Monday, July 20, 2020 6:34 PM  
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**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>  
**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

Excellent! Len – cover letter and report cover look great! Holding my breath for the final final 😊

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**From:** Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>  
**Sent:** July 20, 2020 5:29 PM  
**To:** Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>; Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>  
**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>  
**Subject:** [Non-DoD Source] RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

Perfect! Thank everyone for all this last minute work. We really appreciate all the time and effort in helping us get this done.

Wish us luck, we are still working to finalize the FS letter. It should be complete soon. Thanks!

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**From:** Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>  
**Sent:** Monday, July 20, 2020 6:25 PM  
**To:** Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>; Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>  
**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>  
**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

Hi Josh:

The PDF of the final report text with cover and cover letter is attached. I did some hanging section title control in the MS Word document, updated the page numbering, and added bookmarks for the primary sections. Please contact me if you need anything else – this is based on your file sent at 3:59 pm ET but please do a quick check.

Best regards, Len

Len Warner  
Associate Vice President

<image001.png>

Email: [len.warner@wsp.com](mailto:len.warner@wsp.com)  
Phone: +1 914 798 3721  
Mobile: +1 845 242 7352

[wsp.com](http://wsp.com)

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**From:** Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>  
**Sent:** Monday, July 20, 2020 6:10 PM  
**To:** Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>; Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>  
**Cc:** AccardiDey, AmyMarie <[AmyMarie.Accardi-Dey@wsp.com](mailto:AmyMarie.Accardi-Dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[Jeffrey.Frederick@wsp.com](mailto:Jeffrey.Frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>  
**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

I believe that is correct, based on the RI we approved and that the FS is now final. But others can chime in to confirm. Thanks!

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**From:** Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>  
**Sent:** Monday, July 20, 2020 6:03 PM  
**To:** Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>; Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>  
**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>  
**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

We're all in agreement that we need to remove "Privileged and Confidential" from the header of the FS document sent by Josh, correct?

Len Warner  
Associate Vice President

<image001.png>

Email: [len.warner@wsp.com](mailto:len.warner@wsp.com)  
Phone: +1 914 798 3721  
Mobile: +1 845 242 7352

[wsp.com](http://wsp.com)

---

**From:** Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>  
**Sent:** Monday, July 20, 2020 3:59 PM  
**To:** Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>; Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>  
**Cc:** AccardiDey, AmyMarie <[AmyMarie.Accardi-Dey@wsp.com](mailto:AmyMarie.Accardi-Dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[Jeffrey.Frederick@wsp.com](mailto:Jeffrey.Frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>  
**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

Attached is the final FS. Please add cover page to this version.

Thanks!

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**From:** Smeraldi, Josh  
**Sent:** Monday, July 20, 2020 3:46 PM  
**To:** Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>; Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>

**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>

**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

Sorry! There were some minor edits. I will send a clean FS in a few minutes.

Josh

---

**From:** Smeraldi, Josh

**Sent:** Monday, July 20, 2020 3:41 PM

**To:** Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>; Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>

**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>

**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

Sounds good to me. While I reach out to Will, Len can someone in your group create the cover sheet with the EPA logo. No changes have been made to the FS that AmyMarie sent earlier. Please go ahead and use that version to finalize the FS with the cover letter.

Thanks!

---

**From:** Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>

**Sent:** Monday, July 20, 2020 3:37 PM

**To:** Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>; Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>

**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>

**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

This document was initiated by Woodward and Curren and finalized by EPA, with oversight provided by WSP.

EPA logo

Date.

Would that work?

Michael Sivak

[sivak.michael@epa.gov](mailto:sivak.michael@epa.gov) | 212.637.4310 (desk) | 646.438.5237 (cell)

---

**From:** Sivak, Michael

**Sent:** Monday, July 20, 2020 3:30 PM

**To:** Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>; Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>  
**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>  
**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

Let's create a cover that it's an EPA document, initiated by W&C, with oversight provided by WSP.

Josh: Can you please ask Will if this is acceptable?

Michael Sivak

[sivak.michael@epa.gov](mailto:sivak.michael@epa.gov) | 212.637.4310 (desk) | 646.438.5237 (cell)

---

**From:** Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>  
**Sent:** Monday, July 20, 2020 3:28 PM  
**To:** Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>; Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>; Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>  
**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>  
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So is this definitive or are you still looking into it? Our discussions earlier today included ORC and they were okay with WSP putting their name on it but they were not looking at the contract details.

Let me know. I am not sure what we need to do to make it an EPA document.

Thanks,

Josh

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**From:** Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>  
**Sent:** Monday, July 20, 2020 2:48 PM  
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**Subject:** RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

Josh,

It appears from the letter, maybe this will be an EPA logo on cover with letter to explain the situation?

Did a quick review of our IA scope of work and it's clearly oversight so our scope of services with WSP is also oversight. I imagine the ORC review will not miss that detail. Certainly don't want to get out of step with what our IA funding scope contains and then our contract with WSP.

---

**From:** Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>

**Sent:** July 20, 2020 1:34 PM

**To:** Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>; Franklin, Elizabeth A CIV USARMY CENWK (USA) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>; Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>

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**Subject:** [Non-DoD Source] RE: Request to release Final FS for Riverside under Louis Berger/WSP cover

Hi Len,

I have checked in with our records person multiple times on this question. She has said COB today is needed to guarantee that everything will be squared away on their end in time for publication on Wednesday. Attached is the current draft going around here that may be helpful. ORC is still reviewing so there is a good chance it will change.

Josh

---

**From:** Warner, Leonard <[len.warner@wsp.com](mailto:len.warner@wsp.com)>

**Sent:** Monday, July 20, 2020 2:15 PM

**To:** Franklin, Elizabeth A NWK ([Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)) <[Elizabeth.A.Franklin@usace.army.mil](mailto:Elizabeth.A.Franklin@usace.army.mil)>; Sivak, Michael <[Sivak.Michael@epa.gov](mailto:Sivak.Michael@epa.gov)>; Smeraldi, Josh <[Smeraldi.Josh@epa.gov](mailto:Smeraldi.Josh@epa.gov)>

**Cc:** AccardiDey, AmyMarie <[amymarie.accardi-dey@wsp.com](mailto:amymarie.accardi-dey@wsp.com)>; Dudek Jr., Edward <[ed.dudek@wsp.com](mailto:ed.dudek@wsp.com)>; Frederick, Jeffrey <[jeffrey.frederick@wsp.com](mailto:jeffrey.frederick@wsp.com)>; Goldstein, Kenneth <[ken.goldstein@wsp.com](mailto:ken.goldstein@wsp.com)>

**Subject:** Request to release Final FS for Riverside under Louis Berger/WSP cover

Hello all:

I've checked in with our management and legal on the request to issue the Final FS for Riverside Industrial under WSP cover. I've received input from our attorney on language for a cover letter and a foreword, which is still going through management review and comment. Our QC approach is different for a document deliverable than it is for technical comments – I know that we are targeting completion of the Final FS by COB today for posting to the EPA Admin Record – but what is the absolute max time that we could have for some additional tiers of QC review today to put out the FS with a Louis Berger cover on the document?

Best regards, Len

**Len Warner**  
Associate Vice President

<image001.png>

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